Q2 2020

**July 23, 2020** 

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# Agility in challenging times

### **Key highlights Q2 2020**

- Large impact from Covid-19
  - Lower order intake
  - Restrictions impacted customer activity
  - Customers hesitant to place equipment orders
- Fast response
  - Adaption of way of working
  - Cost savings from efficiency actions
  - Resilience in profitability
- Strong cash flow
- Increased interest for automation and digital solutions

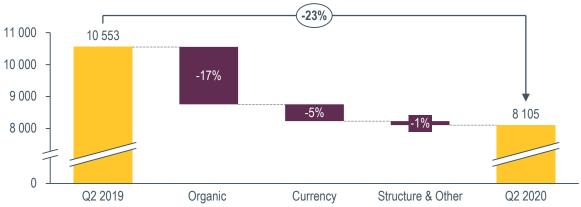


# **Key financials Q2 2020**

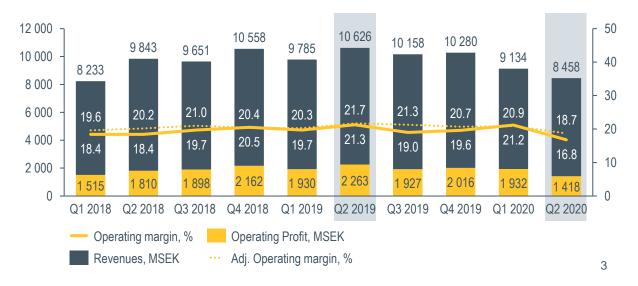


- Order intake declined 23%, -17% organic
  - Service proving resilience, down 3%
- Revenues declined 20%, -15% organic
- Operating profit was MSEK 1 418
  - Items affecting comparability of MSEK -165;
     restructuring costs -74 and LTI -91
- Margin at 16.8% (21.3)
  - Adjusted margin 18.7% (21.7)
  - Margin diluted by lower revenues
- Strong operating cash flow at MSEK 1 963 (1 506)

### Orders received, MSEK and change, %



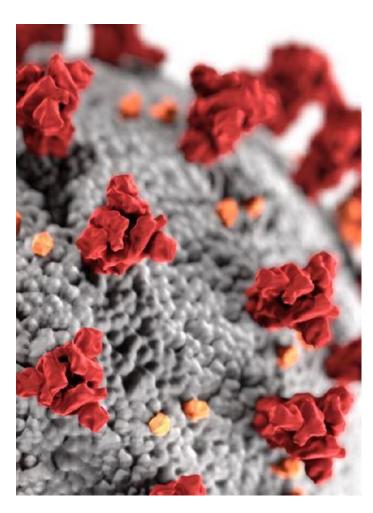
### Revenues, operating profit and margin



### Covid-19

# **Epiroc**

### **Current status**



- Covid-19-related restrictions vary among countries, which results in large differences in activities
- Fewer customers are temporarily closed or work with reduced capacity today compared to April and May
- All distribution centers and manufacturing facilities are operational and capacity is being adapted to the demand

# **Efficiency improvement activities**

### **Quick adaptation to the Covid-19 situation**

- Cost-savings program
  - Long-term actions with expected savings of more than MSEK
     500 annually as from Q3 2020
  - Restructuring costs of MSEK 74 in Q2
- Additional savings expected from year end, including savings from planned layoffs
- Short-term actions have been implemented successfully
- Supply-chain program continues according to plan

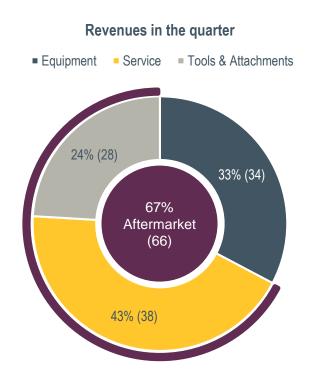


# Mixed picture in a resilient service business



### Q2 2020

- Activity-driven business impacted by restrictions
- Large variations among countries





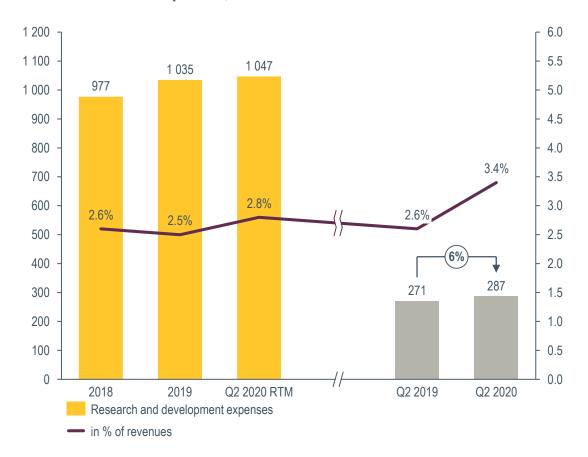
# Leading the way in innovation

# **Epiroc**

### Q2 2020

- Increased interest in solutions for automation and connectivity
- Large order from Codelco in Chile
  - Order value: > MUSD 20 (MSEK 190)
  - Multiple underground units with 6th Sense, Rig Control System and Certiq
- Strong interest also for battery-electric vehicles
- New generation mobile core-drilling rigs
- Extended range of concrete busters

### R&D expenses, MSEK and in % of revenues



# **Sustainability**

# **Epiroc**

### Q2 2020

- Continued focus on safety
  - Decreased number of work-related injuries
  - Sick leave low despite Covid-19
- CO<sub>2</sub> emissions from transport decreased
  - Lower volumes and higher share sea freight
- MWh energy from operations decreased
- Sustainability goals for 2030 announced



**Financials** 



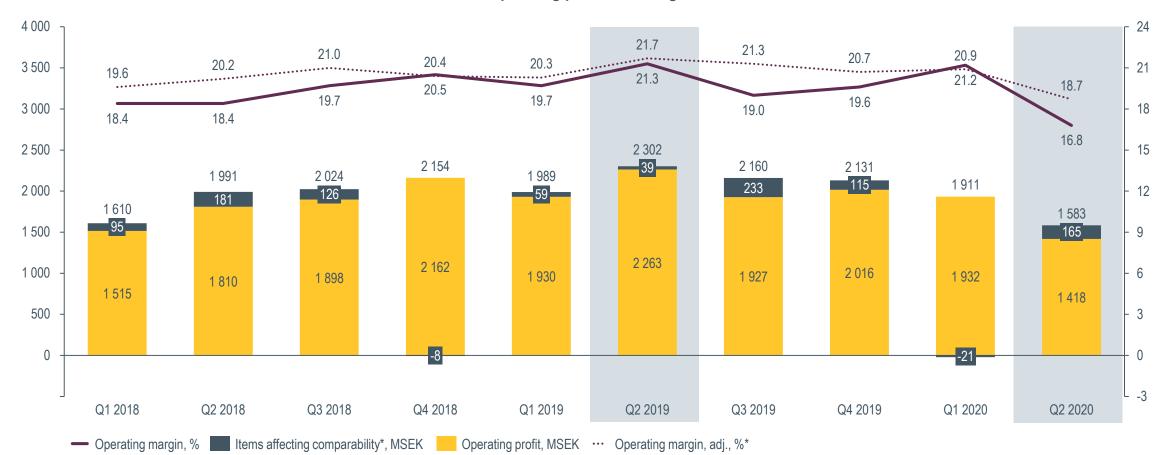


# **Operating profit and margin**



Q2 2020

### **Operating profit and margin**



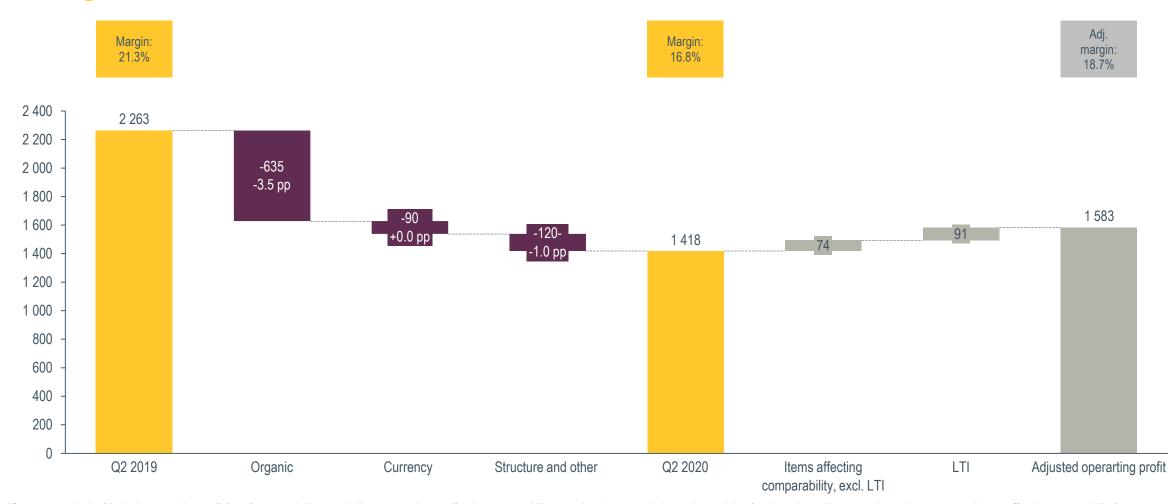
 $<sup>^{\</sup>ast}$  Q1 2018-Q4 2018 includes costs related to the split from Atlas Copco.

<sup>\*</sup> Q2 2020 includes items affecting comparability of MSEK -165. Restructuring costs of MSEK -74 and change in provision for long-term incentive plans of MSEK -91. All details can be found in the quarterly report.

# **Epiroc Group – Profit bridge**

# **♥** Epiroc

### **Looking into the numbers**



<sup>&</sup>quot;Structure and other" includes operating profit/loss from acquisitions and divestments, items affecting comparability, one-time items, and change in provision for share-based long-term incentive programs. \*Items affecting comparability" includes change in provision for long-term incentive programs MSEK 74 and restructuring costs of MSEK 91.

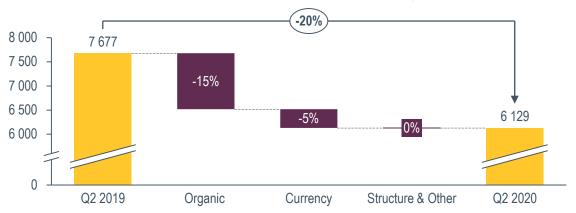
# Segment: Equipment & Service

# **Epiroc**

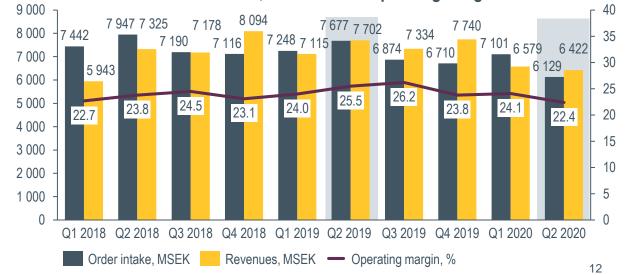
### Q2 2020

- Orders received -15% organic
  - Service orders -3% organic
    - Activity-driven demand impacted by restrictions
  - Equipment orders -29% organic
    - Large order from Codelco in Chile
- Revenues -13% organic
- Operating profit at MSEK 1 441 (1 961)
  - Reported margin of 22.4% (25.5)
  - Negative impact from lower volumes and restructuring costs of MSEK -17
  - Adjusted margin at 22.7%

### Orders received, MSEK and change, %



### Orders received, revenues and operating margin\*

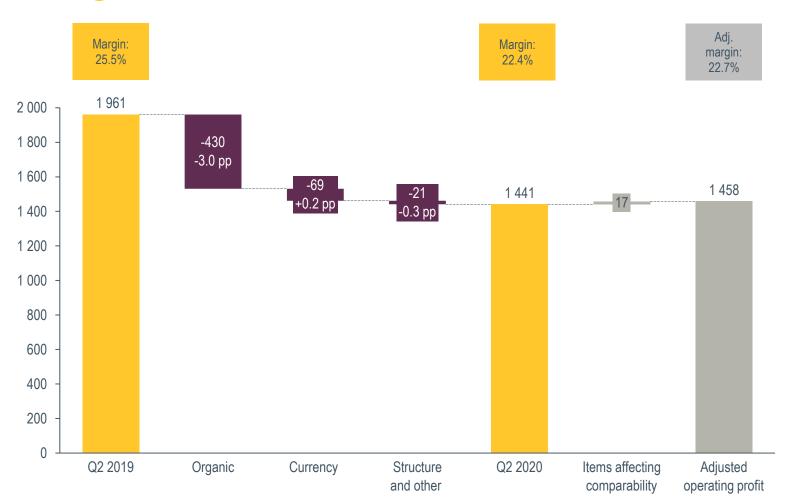


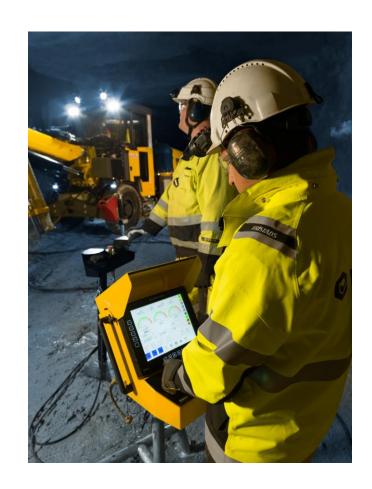
As from Q2 2020, the Epiroc IT-function is included in the segment E&S instead of in common group functions. Figures for 2019 have been restated and are not material.

# **Equipment & Service – Profit bridge**

# **Epiroc**

### **Looking into the numbers**





# **Segment: Tools & Attachments**

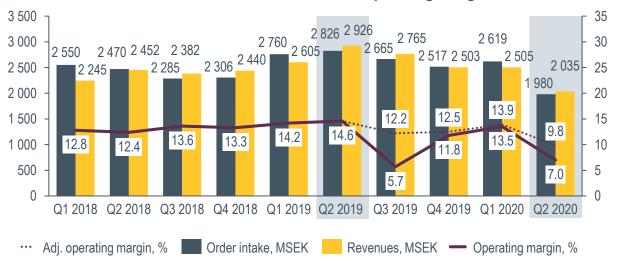
# **Epiroc**

### Q2 2020

- Orders received -22% organic
  - Decline relatively larger for hydraulic attachments
  - Large variations among countries depending on restrictions
- Revenues -22% organic
- Operating profit at MSEK 143 (429)
  - Reported margin of 7.0% (14.6)
  - Negative impact from lower volumes, underabsorption in manufacturing and restructuring costs of MSEK -57
  - Adjusted margin 9.8%

# Orders received, MSEK and change, % 2 500 2 000 Q2 2019 Organic Currency Structure & Other Q2 2020

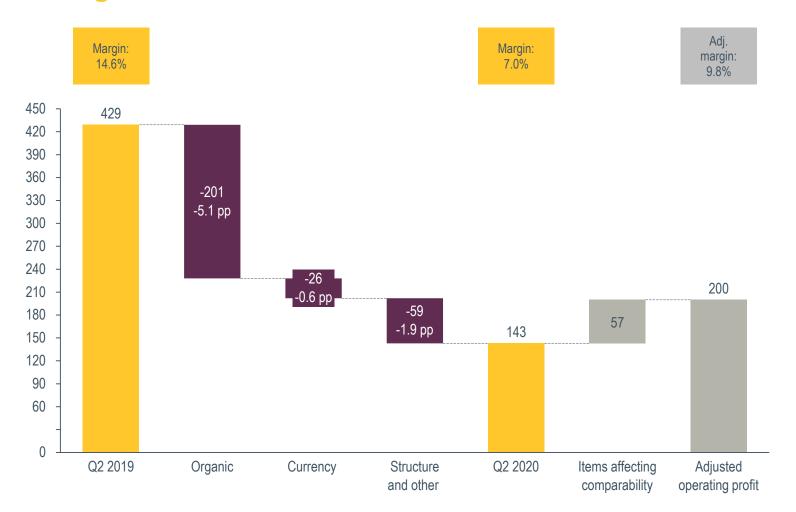
### Orders received, revenues and operating margin

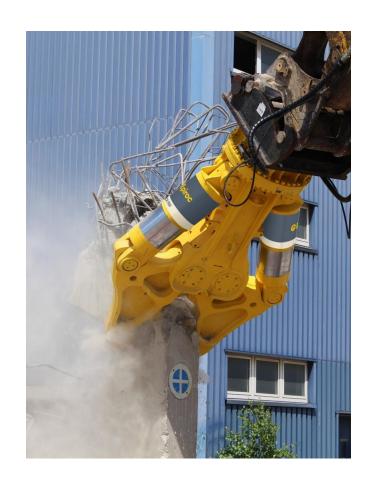


# **Tools & Attachments – Profit bridge**

# **Epiroc**

### **Looking into the numbers**





### Costs, net financials and tax

### Q2 2020

- Lower costs
  - Quick adjustment to the situation
- Net financial items MSEK -51 (-38)
  - Interest net MSEK -19 (-57)
- Tax expense MSEK -340 (-545)
  - Effective tax rate 24.8% (24.5)
  - Guidance: below 25%



### Administration, marketing and R&D expenses



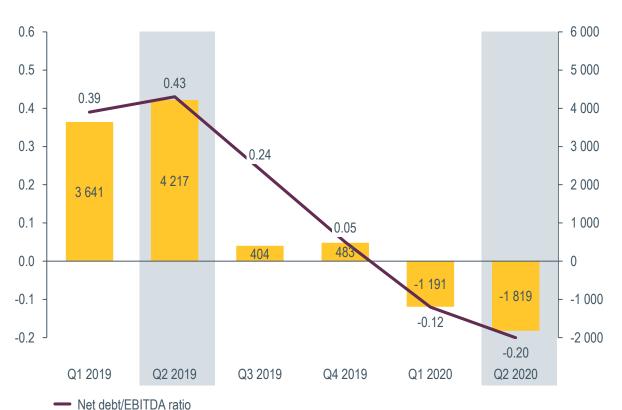
# **Capital structure**

Net cash (-) / net debt (+), end of period, MSEK



Q2 2020





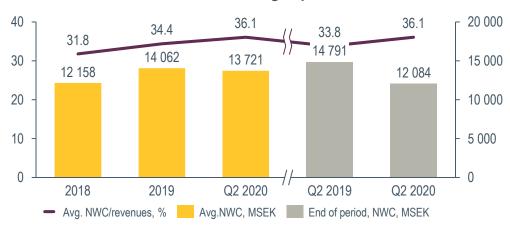
- Strong financial position
  - Net cash position of MSEK 1 819 (net debt position of MSEK 4 217)
  - Dividend paid: MSEK 1 445 (1.20 per share)
  - In response to Covid-19 uncertainty funding increased by MSEK 2 000
- Net debt/EBITDA ratio at -0.20 (0.43)

# **Capital efficiency**

# **Epiroc**

Q2 2020





### Capital employed and ROCE



- Net working capital decreased 12% ex. currency
  - Reduction in trade receivables and inventories
  - Trade payables also lower, which partly offset the improvement year-on-year

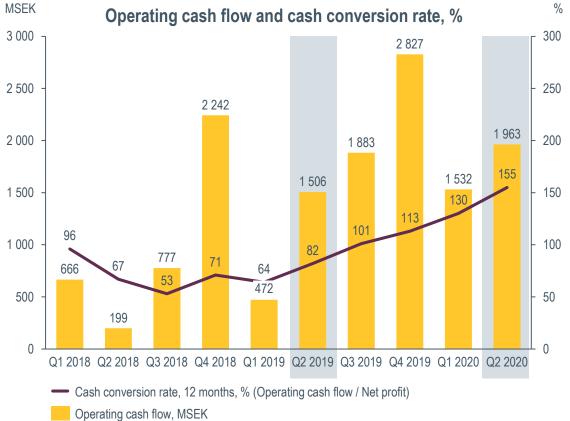
- ROCE at 22.7% (30.8)
  - Ratio impacted by lower profit and increased capital employed due to accumulation of cash, acquisitions, and IFRS 16 Leases

# Strong operating cash flow

**Epiroc** 

Q2 2020

MSEK	Q2 2020	Q2 2019
Operating profit	1 418	2 263
Depreciation, amortization and impairment	441	468
Capital gain/loss and other non-cash items	49	-36
	1 908	2 695
Net financial items received/paid	-32	-115
Taxes paid	-344	-690
Change in working capital	985	-131
Investments, incl. rental equipment*	-336	-397
Pension funding and other**	-218	144
Operating cash flow	1 963	1 506
Acquisitions and divestments	-28	-578



<sup>\*</sup> Investments include rental investments, net, other PPE, net, and intangible assets, net.

<sup>\*\*</sup> Other includes adjustments for currency hedges of loans and proceeds to/from other financial assets, adjusted for divestment of Payment Solutions credit portfolios.



**Summary and outlook** 

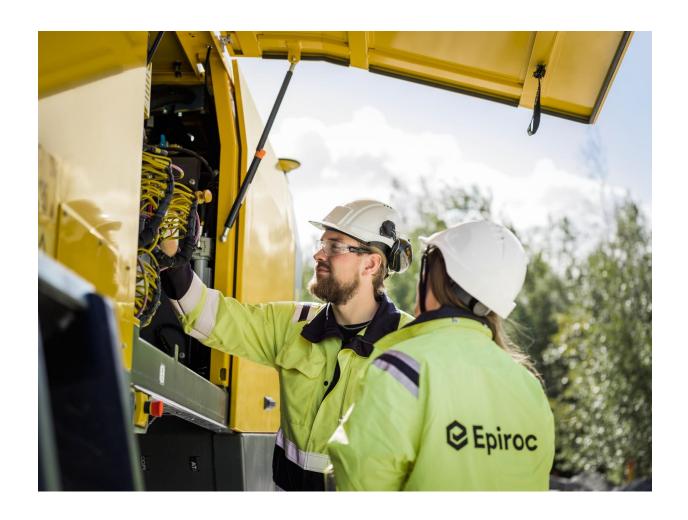


# **Agility in challenging times**



### **Q2** summary

- Big impact from Covid-19
- Fast response
- Efficiency actions
- Service proving resilience
- Safeguarding innovation
- High sustainability ambition
- Strong cash flow and financial position





# **Epiroc**

"We expect that the demand, both for equipment and for aftermarket, will continue to be negatively impacted by the pandemic in the near term."



Q&A



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